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## Grupa Azoty integrates companies providing business support services

**The Management Board of Grupa Azoty has adopted a resolution to integrate companies within its Capital Group that provide business support services, including investment preparation and maintenance. Work is currently underway to finalize the integration schedule and the target organizational model. By the end of November, a dedicated project team will develop an organizational and ownership structure designed to deliver the anticipated business and financial benefits of the integration. This initiative is a key element of the restructuring process aimed at achieving significant cost optimizations.**

Six companies from the Capital Group, specializing in areas such as project design, investment preparation and execution, maintenance, service, and operational efficiency of industrial systems, are involved in the integration process. The goal is to establish an optimal integration model that ensures maximum cost efficiency while maintaining a high level of service for both the Capital Group and external clients.

*"We are consistently implementing the restructuring schedule across the Capital Group. Over the past few months, we have introduced cost-saving measures in fixed and general management expenses, renegotiated key agreements with suppliers and trade partners, and improved business efficiency, which resulted in increased sales performance in the first half of the year. The next step is to integrate the companies responsible for maintenance and investment design. While these functions are essential within the Capital Group, we have a clear plan for a new operating model for these companies, aimed primarily at reducing costs. We have already identified areas of synergy, and in the coming months, we will implement a new organizational and business structure for the companies involved in the integration,"* **said Adam Leszkiewicz, President of the Management Board of Grupa Azoty S.A.**